

**2016-17 ANNUAL
REPORT**
EXECUTIVE SUMMARY

Building for the Future

Dr. Dianne G. Van Hook Chancellor



When it comes to building for the future, Harvard Business School Professor Rosabeth Moss Kanter said it best: “Our future will be shaped by the assumptions we make about who we are and what we can be.”

So, who are we at College of the Canyons, and more importantly, what can we be?

We are a team of dedicated faculty, staff, administrators, volunteers, Foundation Board members and a Board of Trustees focused on student success and responding to emerging community needs. *We aim high. We are tenacious. We have high standards. We risk. We dream. We dare to do. We do more. We are College of the Canyons.*

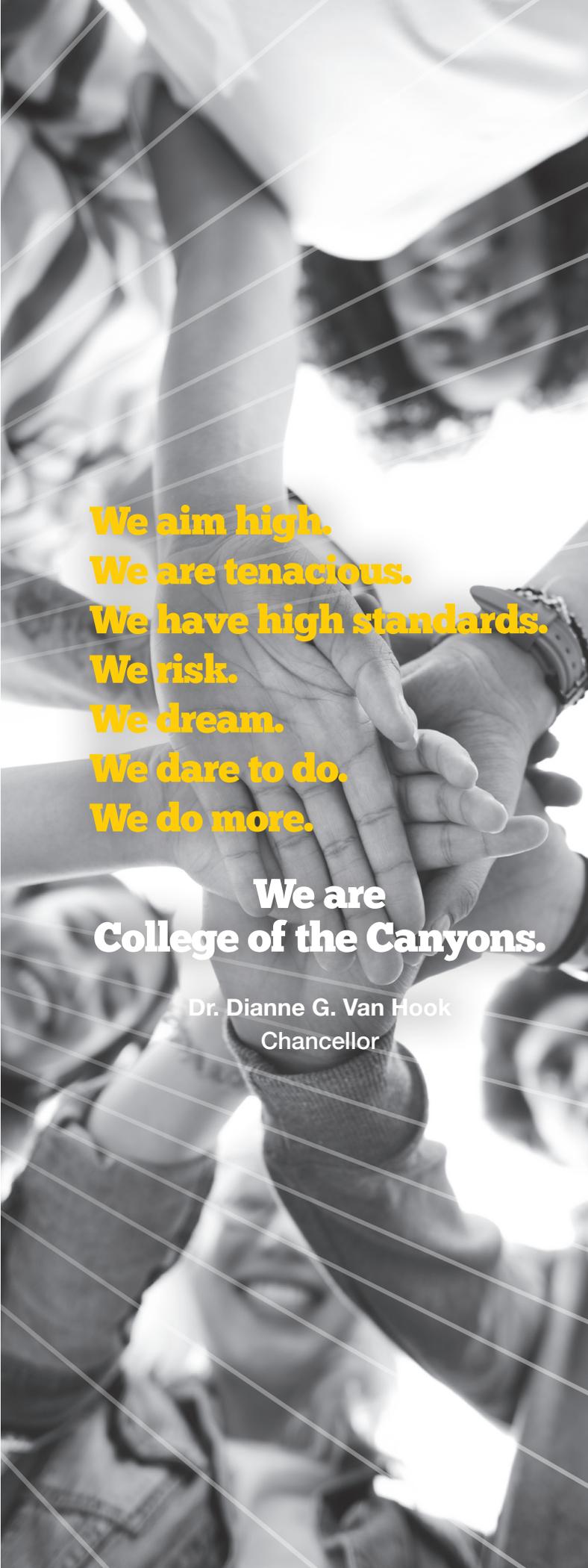
This report, and the accomplishments it highlights, provides a clear picture not only of who we are, but more importantly, points to what we will accomplish in the future. A spirit of innovation prompts us to constantly build for the future by investing in people, developing new programs, and fostering new partnerships, to ultimately create amazing possibilities for those we serve.

This year was certainly remarkable as we:

- Set new records for the largest graduating class – 2,046 students, an increase of **40 percent** over the Class of 2015 – and the number of degrees awarded – 2,531, an increase of **86 percent** over two years.
- Achieved the second-highest completion rate in California, with nearly **80 percent** of college-prepared students earning a degree or certificate, or finishing the classes needed to transfer to a four-year campus.
- Ranked among the **top 15** community colleges nationally for alumni earnings as measured by PayScale.
- Placed among the **25 best colleges** for adult learners ranked by *Washington Monthly* magazine.
- Saw four career education programs named “Workforce Stars” by the state Chancellor’s Office for their success in helping students launch new careers or increase their salaries.

Driving Innovation

What drives innovation at College of the Canyons is a willingness



**We aim high.
We are tenacious.
We have high standards.
We risk.
We dream.
We dare to do.
We do more.**

**We are
College of the Canyons.**

Dr. Dianne G. Van Hook
Chancellor

BY THE NUMBERS

No. 1

The percentage of our students who transfer to a four-year university **leads all 21 community colleges in L.A. County.**

No. 2

79.4% of our college-prepared students complete a degree or certificate, or are prepared to transfer to a four-year university, **the second highest rate in California.**

Ranked in the top 15 community colleges nationally for alumni earnings in PayScale's College Salary Report.

Named one of the 25 best colleges for adult learners in *Washington Monthly* magazine's ranking of **"Best Two-Year Colleges for Adult Learners."**

The COC Foundation awarded \$195,625 in student scholarships.

Established First-Year Promise, with nearly 300 students accepted into the program that offers a free first-year of college and focused support services to qualified students.

Launched the first apprenticeship program in California to train students in the logistics industry in partnership with AMS Fulfillment.

Workforce Stars

Emergency Medical Technician

Administration of Justice

Fire Technology

Water Technology

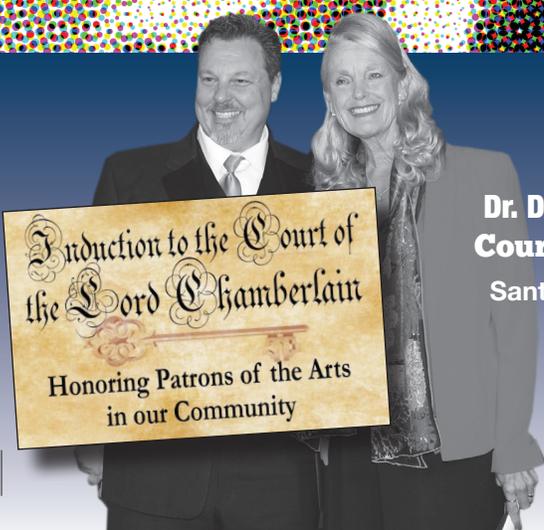
Recognized among California's best training programs for helping students launch new careers or increase their salaries.

337,309 water bottles saved by using refillable water bottle stations

76% Increase in graduates as a result of allowing students to bypass remedial classes and changing math requirements for non-science majors.

70% of New students begin with transfer-level math classes, instead of remedial courses, thanks to changes in our math placement processes. Before the change, only 15% of new students qualified for college-level math.

\$3,000,000 Amount of money students saved this year because 245 class sections used copyright-free books, instead of commercial textbooks.



Dr. Dianne G. Van Hook, Chancellor
Court of the Lord Chamberlain
Santa Clarita Shakespeare Festival

Athletics Department
Supremacy Award
Western State Conference



32,146

Students served in 2016-17

Female: 44%

Male: 55%



2,046

Largest ever graduating class

16% increase over 2016

**31% year-over-year increase
in degrees awarded**

Students By Ethnicity

African-American	5.41%
American Indian/Alaskan Native	.41%
Asian	5.9%
Latino/Hispanic	45.26%
Multi-ethnic	2.33%
Filipino/Pacific Islander	4.34%
White Non-Hispanic	34.05%
Unknown	2.23%

Students By Age

19 or younger	28.03%
20 to 24	29.59%
25 to 29	12.00%
30 to 34	7.88%
35 to 39	5.89%
40 to 49	10.43%
50+	6.17%

1,401
Associate of Arts/Science (A.A. or A.S.)

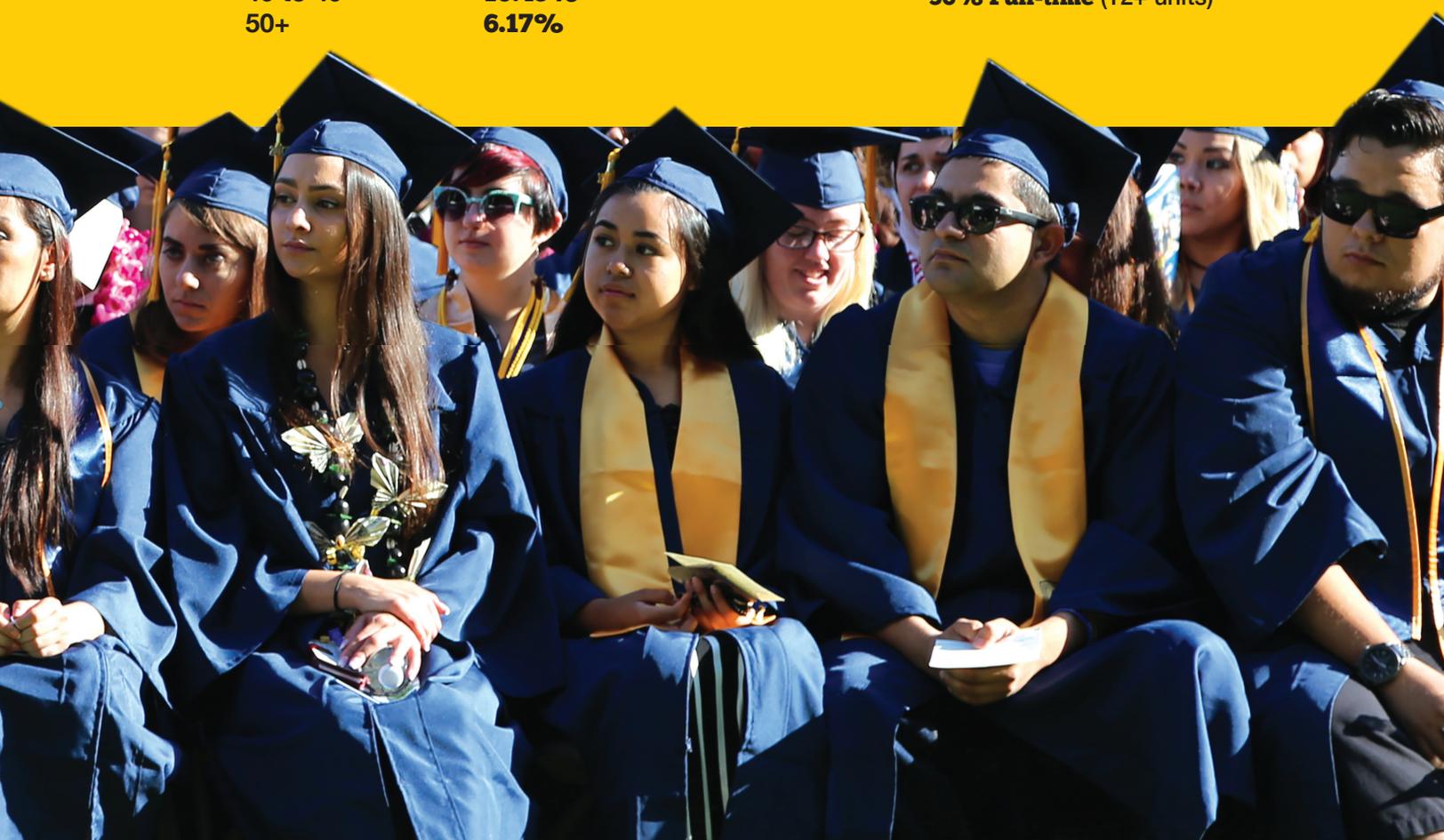
723
Associate of Arts/Science
Transfer (A.A.-T. or A.S.-T.)

2,152
Certificates of Achievement & Specialization

21%
Median wage increase of students who
completed career education courses

Attendance

64% Part-time (0-11 units)
36% Full-time (12+ units)



COMMUNITY CONNECTIONS

College of the Canyons recognizes the power of partnerships. By collaborating with diverse organizations, we create exciting new options for students, and serve as a resource to the wider community.



Caring About Cancer

In partnership with Henry Mayo Newhall Hospital, the college envisioned, organized, and hosted CARE, the community's first Cancer Awareness and Resource Expo, giving attendees an opportunity to learn from renowned cancer doctors and researchers.



Building Interest in Manufacturing

Manufacturing Day brought 300 junior high and high school students to the Valencia Campus, where they toured the college's fabrication

lab and MakerSpace, and learned about careers in modern manufacturing and advanced technologies.



Getting a Handle on College Science

Science faculty provided hands-on training in Next Generation Science Standards for a third consecutive year to teachers from the Castaic, Saugus, Newhall, and Sulphur Springs districts, equipping them with ideas to bring creative science learning experiences to their classrooms.

College Aids in Fighting Wildfires

Public safety agencies used the Valencia Campus as a staging area while fighting the Sage Fire and the 38,000-acre Sand Fire in July 2016, utilizing Parking Lot 7 for parking equipment, Pico Canyon Hall for meetings, and the West and East PE gyms for sleeping.



AWARDS & REC

Sabrina Ariss, Tanya Hauer
and Natalie Miller
All California Academic Team
Phi Theta Kappa Society



Dr. Dianne G. Van Hook
National Pacesetter of the Year
National Council for Marketing
and Public Relations



Conference Highlights Human Trafficking

The college organized and hosted "It Happens Right Here," a new conference on human trafficking to call attention to an issue that many people assumed was not a problem in Santa Clarita.

USC Partnership Serves Veterans

A collaboration with the University of Southern California provides personal counseling services to students. A second-year graduate student working toward a master in social work degree at USC serves students at the Veterans Resource Center and Student Health & Wellness Center.

Students learn firsthand about politics

U.S. Rep. Steve Knight participated in a student forum hosted by the Political Science Department. Moderated by professors David Andrus and Phil Gussin, the forum touched on issues such as the current political climate, immigration reform, health care, bilingual education, and veterans affairs.



Lending A Hand Around the World

Six students spent eight days in Nicaragua for the 2016 Global Collaboration Project, in which hundreds of books, school supplies, and instructional aides were donated to four elementary schools in the city of Granada.



Exhibition provides powerful reminder

In honor of Veteran's Day, the Civic Engagement Club created a powerful visual display of military uniforms, boots, helmets, flags and religious symbols at

the Canyon Country Campus to raise awareness of the fact that 22 veterans commit suicide in the U.S. every day.

Partnership Prompts Dialog on Domestic Violence

College of the Canyons and Signal Multimedia presented the inaugural Domestic Violence Summit in Santa Clarita, which drew more than 150 participants to hear featured speakers, participate in breakout sessions and engage in other activities.



Transforming a Private Crisis into Community Action



Backpacks illustrate impact of suicide

"Send Silence Packing," a visual display of 1,100 backpacks representing the number of college students lost to suicide every year, was displayed in the Honor Grove. Created by Active Minds, the national traveling exhibition

encourages students to speak openly about mental health.



COGNITIONS

Santa Clarita Environmental Education Consortium
Outstanding Service in Environmental Education
North American Association of Environmental Education

Ms. Lori Young,
Paralegal Professor
Child Advocacy Award
Court Appointed Special
Advocates (CASA)



INNOVATION & DISTINCTION

Improving Student Success

College faculty have led the way in implementing curriculum changes to math and English courses, along with placement exams, that resulted in a 76 percent increase in graduates between 2011 and 2017.

In both the Math and English departments, faculty combined two lower-level courses into one condensed class, which saves students time, plus the cost of textbooks and enrollment fees.

Instead of using a standardized test to place newly enrolled students into math courses, the placement process takes into account high school grades. Now, 70 percent of incoming students start in transfer-level math, versus 15 percent under the previous rules.

Increased graduation rates for under-represented students

African-American: 132%
Asian: 113%
Latino: 193%

Reducing the average student course load by 1.60 classes in math saves each cohort of newly enrolled students:

\$1,035,000 in tuition
365,000 hours of class time
\$3,650,000 in wages (working at minimum wage)



Flying Higher

For the second year running, NASA selected a team of COC students for the High-Altitude Student Platform program, where the team designed and built an experiment to collect cosmic dust particles in the upper stratosphere launched aboard a high-altitude science balloon.

Scholarly Presentations Run Hot & Cold

Geography Department Chair Mary Bates presented the fall 2016 Scholarly Presentation “Ice Age California,” which highlighted how the Ice Age modified California’s coastline, created lakes within deserts, reshaped mountains, and provided an environment for several now-extinct large mammals. Anthropology professor Dr. Laurie Solis delivered the spring 2017 Scholarly Presentation “Tataviam: People Who Face the Sun,” based on her published book of the same title. The Tataviam were a Native American group living in the northern San Fernando, Santa Clarita, and southern Antelope valleys.



Four Stars

Four career education programs were named Workforce Stars by the state Chancellor’s Office: Emergency Medical Technician, Administration of Justice, Fire Technology and Water Technology. The new annual commendation is awarded to workforce training programs that help students enter careers that match their field of study, or increase their pay.

A Textbook Approach to Savings

The college hosted an OER Summit to promote collaboration of educational resources among 28 California higher education institutions. OERs, or Open Educational Resources, are teaching and learning materials released in the public domain or under an intellectual property license as a no-cost alternative to commercial textbooks. The summit drew administrators, faculty, staff and students from throughout California.



Learn & Earn

In partnership with AMS Fulfillment, the college launched California’s first apprenticeship program to train students in logistics, a fast-growing industry in the region.



Accreditation Approved

The college received approval of its mid-term accreditation, plus a two-year extension on submitting its next self-study report, which reflects

the Accrediting Commission’s confidence in the college’s operations, outcomes, leadership, and governance.



We’ve Got It Made

The state Chancellor’s Office selected College of the Canyons as one of 24 community colleges statewide to join the Maker Initiative. The program includes a renewable \$311,432 grant that will expand offerings at the MakerSpaces on both campuses. Open to the community, the MakerSpaces provide technology, manufacturing equipment, and instruction to help users design, prototype, and build manufactured items.

The Power of a Promise

With a \$750,000 grant from the state Chancellor’s Office, COC launched First-Year Promise, which provides a free year of college and extensive academic support services for up to 300 new full-time students enrolled for the 2017-18 academic year.



All Grown Up

The college’s Center for Early Childhood Education celebrated its 35th anniversary of caring for young children and preparing students for careers in the field.



A Tradition of Service

More than 40 Cougars said goodbye to College of the Canyons, as a wave of long-time employees retired this year, including Biology Professor Don Takeda who announced he was leaving the classroom after 45 years of teaching.



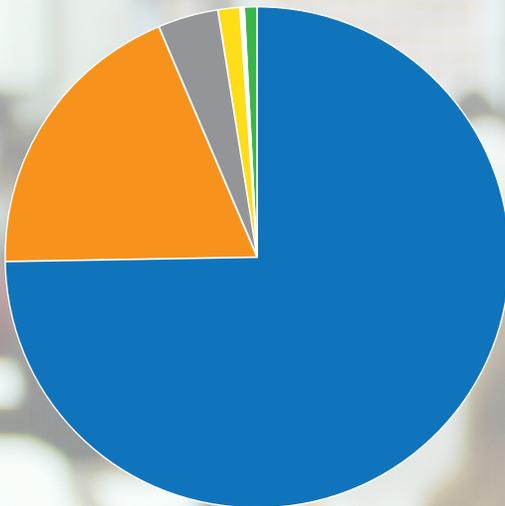
RESOURCE MANAGEMENT

Revenue Growth Fuels Expanded Services to Students

College of the Canyons has a proven record of sound fiscal management. Since 2002, it has received the highest possible rating on 97 percent of its finance and performance audits that review the district, the foundation and general obligation bonds. By growing its resources through multiple funding sources, including state, federal and private grants, the college consistently expands and enhances student enrollment, programs and services.

2016-17 Revenues

(Unrestricted General Fund)

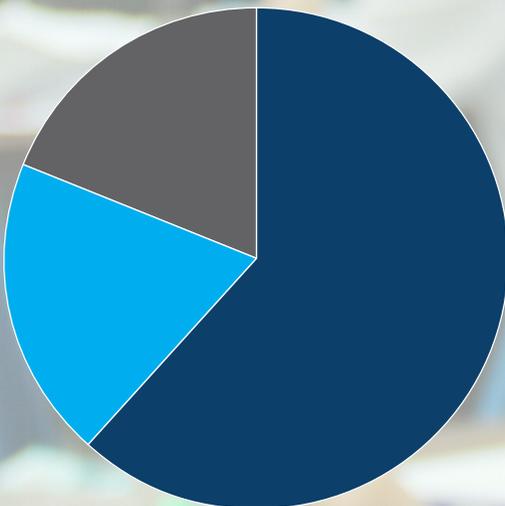


Apportionment, Property Taxes & Enrollment Fees	\$78,336,394	74.95%
Other State Sources	\$19,647,959	18.80%
Local Sources	\$4,067,342	3.89%
Facility Use Rentals	\$1,564,599	1.50%
Federal Sources	\$110,682	0.11%
All Other Sources	\$790,684	0.76%

Total Revenues **\$104,517,660**

2016-17 Expenses

(Unrestricted General Fund)



Salaries	\$64,173,787	61.77%
Benefits	\$20,306,416	19.55%
All Other Expenses	\$19,414,039	18.69%

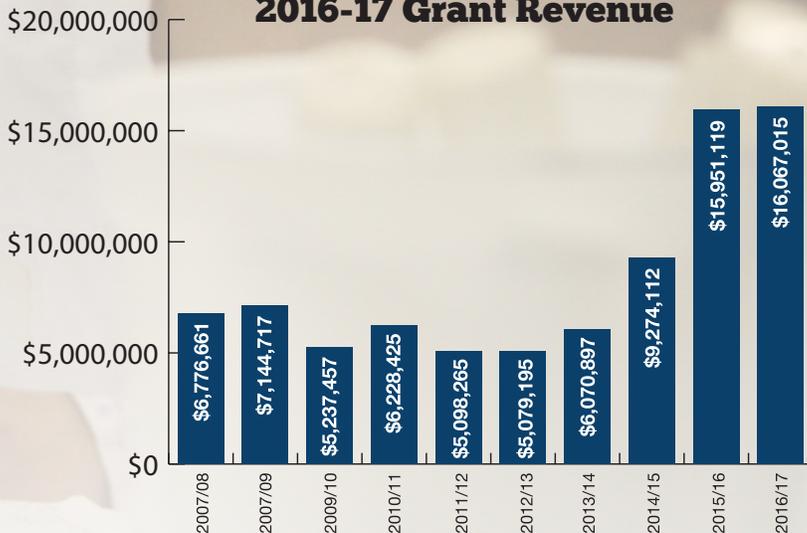
Total Expenses **\$103,894,242**

Best Possible Rating
College's annual financial audit receives the highest possible rating.

3.23% growth
in full-time equivalent students (FTES), from 15,995 to 16,512

\$16 million
Highest ever
1-year grant total

2016-17 Grant Revenue



New & Noteworthy Grants

Basic Skills and Student Outcome Transformation Program California Community College

Chancellor's Office

\$1,493,684 over 3 years

Bolsters student learning in core academic subjects by expanding access to tutoring, accelerated classes, summer programs, and faculty professional development.

Title V with CSUN

US Department of Education

\$753,085

Funds multi-year partnership with Cal State Northridge to increase transfers in nursing, graphic design and animation through student outreach and joint activities.

College Promise

California Community College

Chancellor's Office

\$750,000

Launches First-Year Promise, which provides a free first year of college to qualified students, along with counseling and other student support services.

Early Childhood Education

Los Angeles Universal Preschool

\$300,000

Helps fund the outdoor classroom, which engages children with learning activities that raise awareness and appreciation for nature by integrating experiential learning into the curriculum.

Apprenticeships

California Community Colleges

Chancellor's Office

\$260,000

Funds California's first apprenticeship program in warehousing/logistics, in partnership with AMS Fulfillment.

Open Educational Resources

California Community College

Chancellor's Office

\$121,763

Funds development of open educational resources – low-cost, shareable learning materials – to create a zero-textbook-cost Water Systems associate degree.

MEASURE E WILL ADD NEEDED CLASSROOMS, LABS AND PARKING

Measure E, the \$230 million bond measure passed by local voters in 2016, will enable the college to build out the Canyon Country Campus, and fund needed upgrades to modernize the Valencia Campus. These improvements continue the work started by two earlier bonds, Measure C from 2001 and Measure M from 2006. The two previous bonds added 750,000 square feet of classroom, lab and student support spaces to both campuses.



Canyon Country Campus
Science Center

Canyon Country Campus Upgrades

- With plans approved for a new 55,000-square-foot Science Center, construction will begin soon on the \$32 million project that will add 8 science labs to the campus.
- A new parking lot at the Canyon Country Campus created 200 new spaces that will accommodate the enrollment growth expected from the Science Center opening.
- Two classrooms were converted to a chemistry wet lab, opening up more seats for students in classes with the highest waitlists.

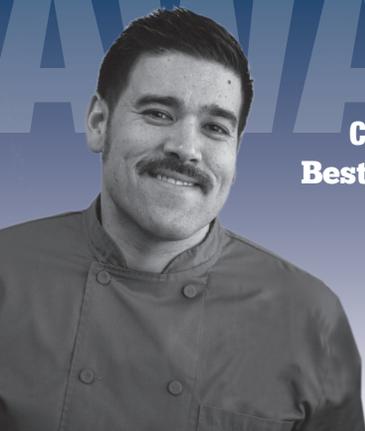
Valencia Campus Improvements

- A new three-level parking structure will accommodate 1,659 cars at the corner of Valencia Boulevard and Rockwell Canyon Road. Recently finalized plans will allow for construction to begin in 2018.
- After 40-plus years of use, geology, anthropology and physical sciences labs in Boykin Hall were modernized, creating updated learning spaces for students.
- Water-saving artificial turf (right) replaced grass on the soccer field, giving student-athletes a new venue for practices and games.

New three-level parking structure
at Valencia Campus



AWARDS & RECO



Daniel Otto,
Culinary Arts Professor
Best Chef in Santa Clarita
Elite Magazine



James Meske
Outstanding Soloist
Next Generation
Jazz Festival

The College of the Canyons Foundation continues to attract community and corporate support that enhances the college's programs and services to students.



The Board of Directors, led by chairman Steve Corn, launched a campaign to expand the college's First-Year Promise program. The Foundation plans to raise \$500,000 over two years for First-Year Promise, which offers a tuition-free first year of college to qualified students.



The Patrons of the Arts worked with the dean and faculty members from the School of Visual and Performing Arts in their efforts to have COC recognized as a "Steinway School," with Steinway pianos gracing the Santa Clarita Performing Arts Center at College of the Canyons.



Ami Belli dedicated the Institute for Culinary Education Landscape Garden in recognition of the Remo Belli Vineyard at the college.

A FOUNDATION OF OPPORTUNITY



2017 Silver Spur Award for Community Service given to Jack & Doreen Shine



12 mini-grants awarded to professors to launch new, innovative programs

11th year of receiving a clear financial audit with no recommendations or findings

Alumni Hall of Fame inductees

Rising Star
Recent Alumna, 2014



Jessica Ta
Test Operations Engineer, Space X

Rising Star
Recent Alumnus, 2004



Trevor L. Brackett, M.A.
Counselor/Associate Professor,
Norco College

Outstanding Alumnus, 1982



Dale R. Donohoe
President, Intertex Properties

Outstanding Alumna, 1997



Sue Walroth, MSN BSHM RN
Director, Telemetry Services,
Henry Mayo Newhall Hospital

Outstanding Friends



Judith & Elliott Wolfe

GROWING OUR LOCAL ECONOMY

Strong Workforce Apprenticeship Group (SWAG)

Provides a cost-effective, customized model for companies to develop talent to meet their workforce needs.

GIG Economy Program

Prepares students to compete in the freelance economy by teaching the skills needed for successful entrepreneurship.



By the Numbers

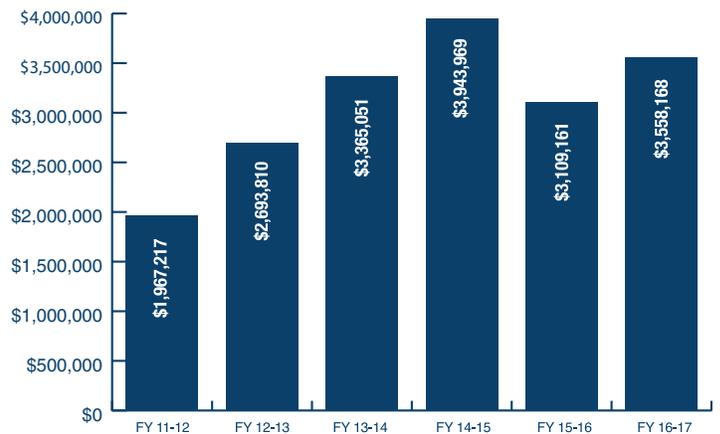
\$3.5 million in revenue funds local services
2379 employees trained at **973** companies
275 national training certifications awarded
899 entrepreneurs counseled
50 business startups assisted
43 jobs created
\$8,137,000 in sales by clients
\$19,551,000 of capital raised

The Economic Development Division at College of the Canyons fuels economic growth in the region by offering an array of customizable training opportunities that benefit local companies, from start-ups, to small businesses, to the area's largest employers.

By leveraging collaboration with community stakeholders, including the Santa Clarita Valley Economic Development Corporation and the City of Santa Clarita, the division provides innovative programs to meet the diverse needs of the dynamic business community.

The division also leads several statewide workforce development initiatives. It launched the GIG Economy Pathways Program, which brought together two dozen community colleges from across the state to learn how to develop and implement the GIG Pilot program at their respective institutions. The division entered a partnership with Goodwill Southern California to form the Strong Workforce Apprenticeship Group (SWAG), which has become the fastest growing apprenticeship program in California, and is being considered as a model for the State.

Economic Development Division Contract Education & Grant Revenue



**Small Business
Development Center
Top Performing SBDC
Los Angeles Region**



SBDC Director
Catherine Grooms

**Cooperative Work Experience Education
Outstanding College Work Experience and
Internship Program**

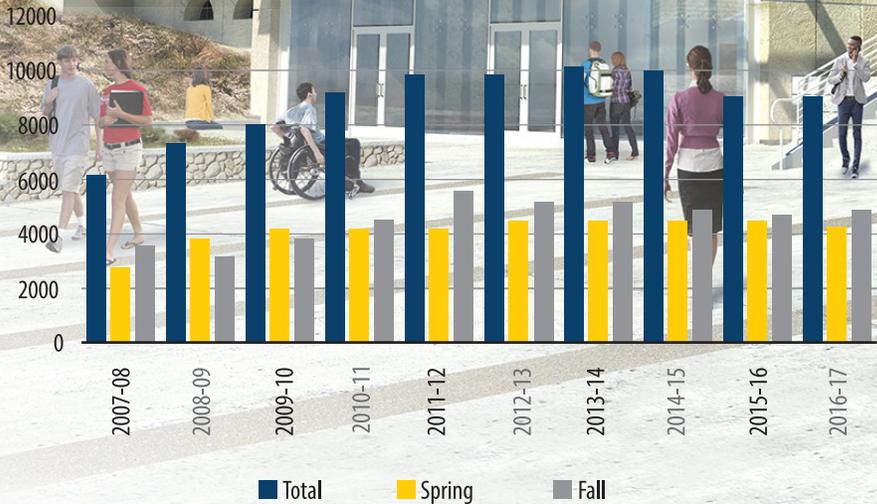
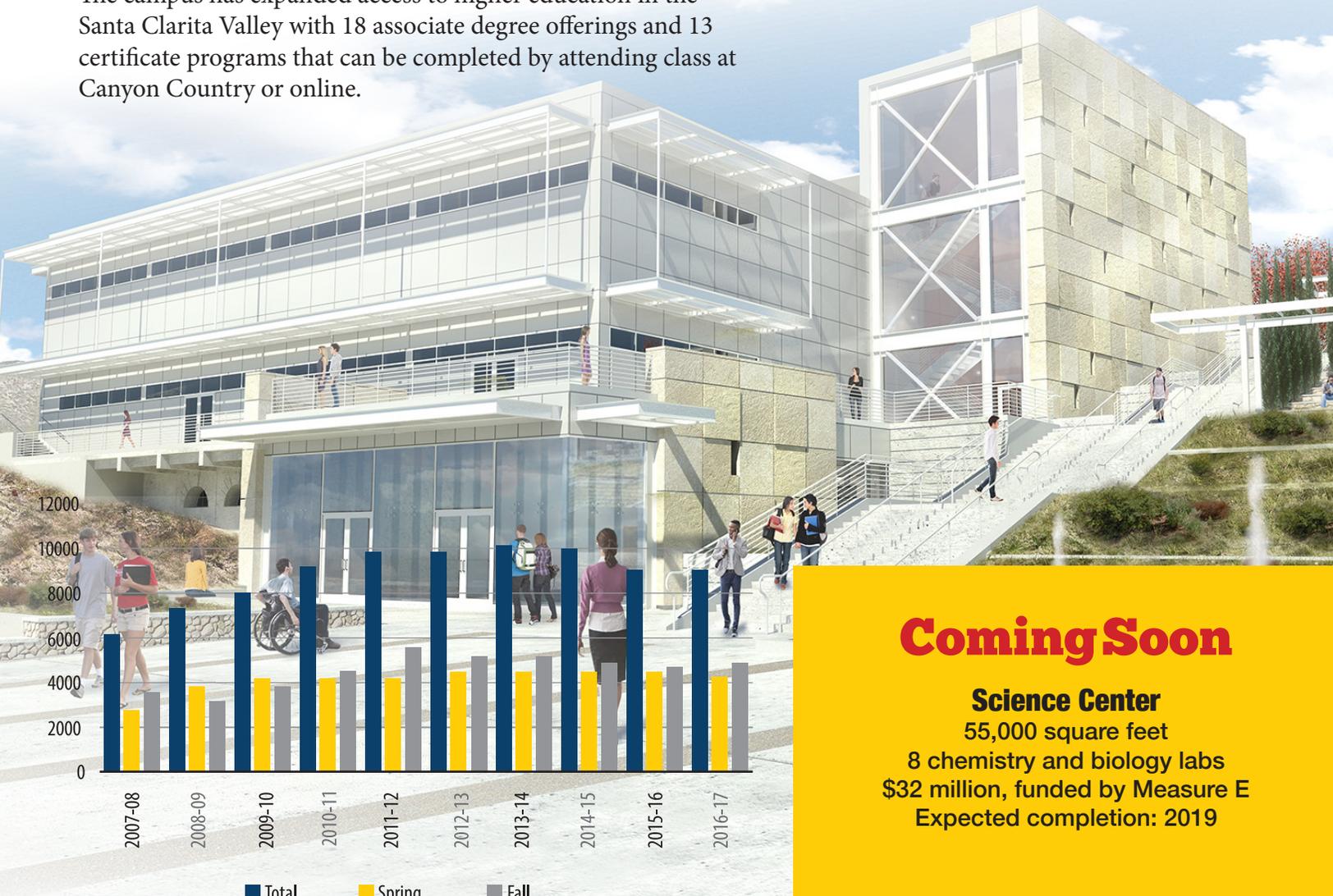
California Internship and Work Experience Association

CANYON COUNTRY CAMPUS

The Canyon Country Campus (CCC) provides quality instructional programs, supportive student services, and meaningful community partnerships on the eastern side of the Santa Clarita Community College District's sizeable service area.

With more students than eight individual California community colleges, campus enrollment regularly exceeds 4,000 students per semester. Since 2007, more than 55,000 individual students have earned course credit at CCC, and more than 5,000 classes have been offered.

The campus has expanded access to higher education in the Santa Clarita Valley with 18 associate degree offerings and 13 certificate programs that can be completed by attending class at Canyon Country or online.



Coming Soon

Science Center
 55,000 square feet
 8 chemistry and biology labs
 \$32 million, funded by Measure E
 Expected completion: 2019

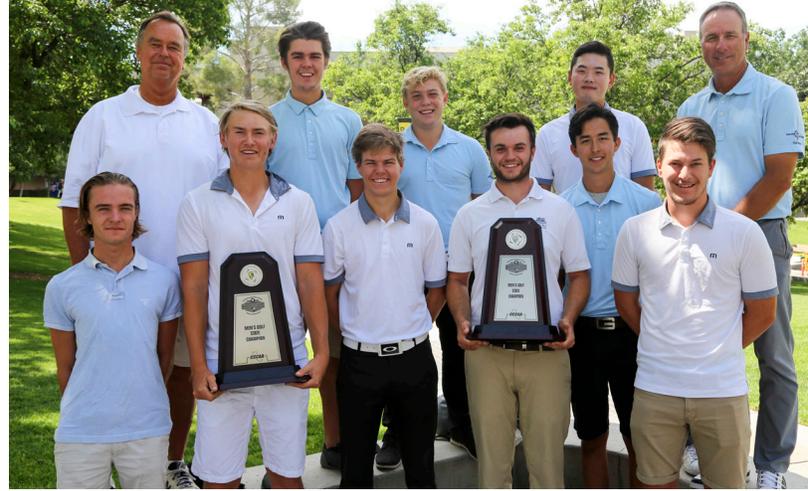
COGNITIONS

**FastTrack CNC Operator Program
 Outstanding Achievement Award**
 South Bay Workforce Investment Board

**Model United Nations
 Outstanding Large Delegation**
 Los Angeles Model U.N. Conference



ATHLETICS



Men's Golf Wins State Championship

The California Community College Athletic Association (CCCAA) state title was the program's eighth overall, and third in the last five years, all coming under head coach Gary Peterson.

Díani Ellis Runs to State Championship

Junior College All-American Díani Ellis won the CCCAA State Championship in the 3,000m steeplechase, becoming just the second individual state champion in COC women's track & field history.



Conference Championships Team

Women's Soccer
Baseball
Men's Golf

Conference Championships Individual

Jennifer Yamauchi

Women's Swim & Dive – 100-yard backstroke
First individual conference champion in program history

William Karren

Men's Swim & Dive 100-yard butterfly

Jessie Kim

Men's Swim & Dive 100-yard backstroke
Men's Swim & Dive – 200-yard backstroke

Dana Bowers

Women's Track & Field – 100-yard Shot put

Jasmine Hall

Women's Track & Field – high jump
Women's Track & Field – javelin



Cougars Honored for Excellence on the Field

The college's 16 inter-collegiate athletic teams produced

9 All-Americans

8 All-State team members

2 All-Region selections

117 All-Conference honorees

Cougars Honored for Excellence in the Classroom

14 Football players selected to Southern California Football Association Scholar-Athlete team.

5 Women's soccer players named to Academic All-State Team - the most from any community college in California.

Cougars Move to the Next Level

97 student-athletes earned an associate degree or transferred to a four-year university, including: USC, UCLA, Oklahoma University, University of Arizona, Arizona State, Colorado State University, University of Texas El Paso, UC Irvine, UC Riverside, UC Davis, San Diego State University, San Jose State University, CSU Long Beach, CSU Fullerton, CSU Northridge, CSU East Bay, Cal Poly San Luis Obispo and Cal Poly Pomona



Players of the Year



Hailey Phipps
Women's Soccer



Cole Kleszcz
Baseball



Justin Dehn
Baseball



Ben Campbell
Men's Golf

Coaches of the Year



Justin Lundin
Women's Soccer



Chris Cota
Baseball



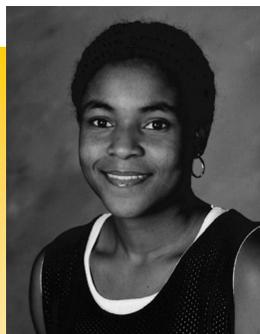
Gary Peterson
Men's Golf



Athletic Hall of Fame Inducts Class of 2017



2004
National Championship
Football team



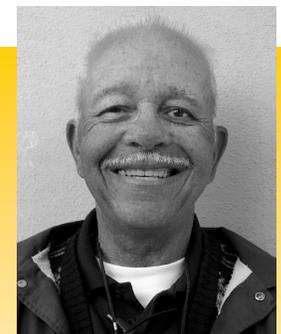
Sha'Tasha Allen
Women's Basketball, 1998-2000



J.J. Arrington
Football, 2001-2002



Jessica Gomez
Cross Country/Track & Field,
2004-2005



Ulric Grigsby
Meritorious Service

to ask challenging questions, and a commitment to find answers to those questions. Like, “How can we cut the cost of textbooks?” The answer led us to becoming a national leader in the efforts to expand the use of open educational resources (OER). Because they are freely shared and used, OER learning materials offer an alternative to costly proprietary textbooks. Our students saved \$3 million in textbooks this year because College of the Canyons faculty developed and implemented OER in nearly 250 class sections over the past year.

Implementing innovative ideas requires funding, of course. The past year saw us generate a record \$16 million of grant revenue that seeded ground-breaking efforts across both campuses. Among the most significant was First-Year Promise, which offers a free year of college and focused support services to qualified high school graduates.

Growing the Economy

Fueling the growth of our region’s economy remains a top priority for us, as it has been for more than 25 years, so we focus on providing responsive, cutting-edge training to local business and industry. In 2016-17, our Economic Development Division, which includes the Employee Training Institute, Small Business Development Center, and Center for Applied Competitive Technologies, and other initiatives, generated \$3.5 million in revenue that was used to train nearly 2,400 employees at more than 900 companies. The division also awarded 275 nationally recognized training certifications, counseled 899 entrepreneurs, assisted with 50 business start-ups, and helped clients raise \$19.5 million in capital.

Removing Barriers

Innovation fueled by optimism and creativity, and bolstered by a conviction that anything you can imagine is possible, has propelled College of the Canyons to become a leader in removing barriers that hamper student achievement.

We have made significant progress by implementing two initiatives: accelerated math and English courses and changing

our placement practices for new students. Accelerated courses reduce time spent in remedial courses. Using high school grades and transcripts in addition to standardized tests to place new students into math and English also helps students by-pass remedial courses. The difference in student achievement between 2010-11 and 2016-17, is astounding:

- The overall number of graduates increased 76 percent.
- The graduation rate for Asian students jumped by 113 percent.
- For Latino students, it was a 193 percent increase.
- And for African-American students, it was 132 percent.

With the changes to placement of new students in math and English courses, now 70 percent of incoming students place into transfer-level courses, versus 15 percent in the previous system. They save \$1.3 million in books and tuition costs and 97,200 hours of class time by avoiding unnecessary classes.

Dreaming Big

Innovation like this has long been a defining characteristic of College of the Canyons. We encourage our administrators, faculty and staff to dream and dream big. Because we know that if we can dream it, we can do it. And if we can imagine it, we can achieve it, just as we did this year.

These remarkable outcomes not only illustrate who we are at College of the Canyons. They also point the way forward to the future we are building. One in which we continue bringing out the best in people, programs, and partnership to create amazing possibilities for the students and community we are proud to serve.



Dr. Dianne G. Van Hook
Chancellor





SANTA CLARITA COMMUNITY COLLEGE DISTRICT

Dr. Edel Alonso • Mr. Michael D. Berger • Ms. Michele R. Jenkins • Ms. Joan W. MacGregor • Mr. Steven D. Zimmer